

# Multi-Year Training & Exercise Plan

“Guam”

Guam Homeland Security/Office of Civil Defense

2012 - 2014



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## PREFACE

As recent events have shown, an island Territory can be devastated by disasters such as the 2009 Tsunami that occurred in Asia. During the aftermath from past disasters, Guam has shown its resilience in their recovery efforts and the pursuit of normalcy for their citizens. The ever-present potential for a disaster, compounded by a remote geographic location underscores the need for a comprehensive, all-hazards approach for emergency preparedness and response. Guam has realized the need to embrace a capabilities-based approach to training and exercising that addresses the broad range of risks and vulnerabilities they face, both from natural and human-caused disasters. In pursuing this approach, the Territory has identified a need to coordinate planning, training, and exercising to strengthen their overall capabilities as defined in the US Department of Homeland Security’s (DHS) Target Capabilities List. Training and exercises play a crucial role in this strategy and provide the Territory with a strategy for attaining, practicing, validating, and improving new capabilities.

As the authorized agent for the Office of the Governor and in partnership with FEMA Region IX, the Guam Homeland Security/Office of Civil Defense (GHS/OCD) conducted the 2012-2014 Multiyear Training and Exercise Planning Workshop (TEPW) on August 22-23, 2011. Using stakeholder input, the workshop developed the information to produce the 2012 – 2014 Guam MYTEP. The Territory’s training and exercise programs are administered by GHS/OCD, in coordination with the local emergency response agencies.

The Guam MYTEP is the roadmap for the Territory to accomplish the priorities described within this document. Guam is pursuing a coordinated homeland security strategy that combines enhanced planning, realistic exercises and innovative training to strengthen the Territory’s emergency prevention, response, and recovery to an emergency or disaster. Training and exercises activities are the cornerstones to improving Guam’s preparedness capabilities.



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## SECTION 1: PURPOSE

The purpose of the Guam MYTEP is to provide a strategic document for the GHS/OCD and stakeholders to align and integrate preparedness training and exercise priorities for FY 2012 – 2014. These priorities are linked to the associated target capabilities that will facilitate accomplishment of the priorities and the training and exercises that will help the jurisdiction achieve them. Through the TEPW activities, traceability has been established between National Priorities, Guam’s Homeland Security Priorities, and the training and exercises that are being planned over the next three years.

Included in the Guam MYTEP is the training and exercise schedule, which provides a graphic illustration of the proposed activities scheduled for 2012-2014 and support Guam’s Homeland Security strategy and FEMA Region IX’s desire to assist Guam as they mature their capabilities. Collectively, Guam and FEMA Region IX are planning to conduct a Catastrophic Typhoon tabletop exercise in 2014. This MYTEP is representative of the progression of training and exercises that should take place in accordance with a building-block approach.

This plan will be reviewed and updated annually with the input of all stakeholders.

### Process Overview

The GHS/OCD is responsible for the development and submission to the U.S. DHS/FEMA of the Territory’s MYTEP. In order to produce a comprehensive MYTEP for Guam, each stakeholder organization must identify their needs and/or requirements. Each stakeholder must contribute to the prioritization of the capabilities that are chosen for the planning period. These priorities were determined during the 2011 TEPW. In future years, the capabilities may be drawn in advance of the annual TEPW during the Improvement Planning Workshop (IPW) hosted by the Territory or by other means of stakeholder survey. In support of the selected priority capabilities, the stakeholder must further identify the training courses and/or exercises it will undertake in order to obtain, maintain, enhance, or validate the selected capabilities.

The stakeholder input provided at the TEPW is reflected in the enclosed Training and Exercise schedule. Although this is not a binding commitment, stakeholders should strive to accomplish these events, and carefully plan for future training and exercise activities in the future.

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## SECTION 2: RISKS AND CAPABILITIES RANKED

During the TEPW, stakeholders led by GHS/OCD identified and ranked their risks and selected what they felt to be the associated Target Capabilities. Both can be seen below. While the activities undertaken during the TEPW do not constitute a formal risk and hazard analysis or vulnerability assessment, it does provide stakeholders with a snapshot in time of what was considered to be the Territory’s most serious risks and the corresponding capabilities that were selected to strengthen and enhance Guam’s Homeland Security preparedness. Additionally, Continuity of Operations (COOP) was identified as a preparedness priority. Although the 2012 – 2014 Training and Exercise Schedule will focus on Earthquake, Tsunami/Flash Floods and COOP, other risks such as Hazmat, Fire, etc will be incorporated in the exercises to address Guam’s additional threats and preparedness requirements.

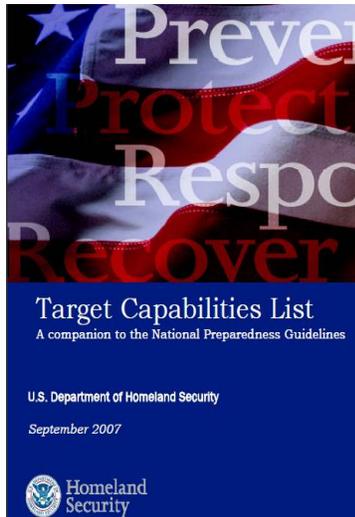
Risk/Threat Ranking	
1	Earthquake
2	Tsunami/Flash Floods

Using the listings created during the TEPW, the Territory has identified seven priorities on which to focus its planning, equipment acquisition, training, and exercises. These seven priorities are further detailed in Section 3.

Target Capabilities Ranking	
1	Planning
2	Communications
3	Mass Care
4	Critical Infrastructure Protection
5	Critical Resource Logistics and Distribution
6	Citizen Evacuation and Shelter-in-Place
7	Community Preparedness and Participation

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## SECTION 3: PROGRAM PRIORITIES



The National Planning Scenarios and the establishment of the National Preparedness Priorities have steered the focus of homeland security toward a capabilities-based planning approach. Capabilities-based planning focuses on planning under uncertainty, since the next danger or disaster can never be forecast with complete accuracy. Therefore, capabilities-based planning takes an all-hazards approach to planning and preparation, which builds capabilities that can be applied to a wide variety of incidents. States and urban areas use capabilities-based planning to make a baseline assessment of their homeland security efforts. This is accomplished by comparing current capabilities to the Target Capabilities List (TCL) and the critical tasks of the Universal Task List (UTL). This approach identifies gaps in current capabilities and focuses jurisdictions' efforts on identifying and developing priority capabilities and tasks for the jurisdiction.

The TCL includes 37 goals that will balance the potential threat and magnitude of a variety of disasters (e.g., terrorist attacks, major disasters, and other emergencies) with the resources required to prevent, respond to, and recover from these incidents. This list is designed to help jurisdictions understand what their preparedness roles and responsibilities are for a major incident, and includes everything from all-hazards planning to worker health and safety.

Based on the activities of the TEPW and US DHS National Preparedness Goals and Priorities, Guam is committed to developing a Training and Exercise Strategy and Plan that will strengthen the following Capabilities. The Capabilities identified are listed in priority order:

1. Planning
2. Communications
3. Mass Care
4. Critical Infrastructure Protection
5. Critical Resource Logistics and Distribution
6. Citizen Evacuation and Shelter-in-Place
7. Community Preparedness and Participation

### Capabilities Defined

All training and exercises identified within this plan will be focused on these key target capability areas. As Guam's Training and Exercise Program matures, it is expected this section of the Plan will expand to include the training and exercises that directly support each of the capabilities identified.

1. **PLANNING:** Planning is the mechanism through which federal, state, local, and tribal governments, non-governmental organizations (NGOs), and the private sector develop, validate, and maintain plans, policies, and procedures describing how they will prioritize, coordinate, manage, and support personnel, information, equipment, and resources to prevent, protect and mitigate against, respond to, and recover from catastrophic events.



2. **COMMUNICATIONS:** Communications is the fundamental capability within disciplines and jurisdictions that practitioners need to perform the most routine and basic elements of their job functions. Agencies must be operable, meaning they must have sufficient wireless communications to meet their everyday internal and emergency communication requirements before they place value on being interoperable, i.e., able to work with other agencies.
3. **MASS CARE:** Mass Care is the capability to provide immediate shelter, feeding centers, basic first aid, bulk distribution of needed items, and related services to persons affected by a large-scale incident. Mass Care is usually provided by NGOs, such as the American Red Cross, or by local government. The capability also provides for companion animal care/handling through local government and appropriate animal-related organizations.
4. **CRITICAL INFRASTRUCTURE PROTECTION:** The Critical Infrastructure Protection (CIP) capability enables public and private entities to identify, assess, prioritize, and protect critical infrastructure and key resources so they can detect, prevent, deter, devalue, and mitigate deliberate efforts to destroy, incapacitate, or exploit the nation’s critical infrastructure and key resources.
5. **CRITICAL RESOURCE LOGISTICS AND DISTRIBUTION:** The Critical Resource Logistics and Distribution is the capability to identify, inventory, dispatch, mobilize, transport, recover, and demobilize and to accurately track and record available human and material critical resources throughout all incident management phases. Critical resources are those necessary to preserve life, property, safety, and security.
6. **CITIZEN EVACUATION AND SHELTER-IN-PLACE:** Citizen Evacuation and Shelter-in-Place is the capability to prepare for, ensure communication of, and immediately execute the safe and effective sheltering-in-place of an at-risk population (and companion animals), and/or the organized and managed evacuation of the at-risk population (and companion animals) to areas of safe refuge in response to a potentially or actually dangerous environment. In addition, this capability involves the safe reentry of the population where feasible.
7. **COMMUNITY PREPAREDNESS AND PARTICIPATION:** The Community Preparedness and Participation capability provides that everyone in America is fully aware, trained, and practiced on how to prevent, protect/mitigate, prepare for, and respond to all threats and hazards. This requires a role for citizens in personal preparedness, exercises, ongoing volunteer programs, and surge capacity response. Specific capabilities for universal preparedness, including knowledge of all-hazards (technological, natural, and terrorist incidents) and related protective measures, skills, and supplies, will be determined through a collaborative process with emergency responders.

## SECTION 4: TRAINING



As illustrated in the Preparedness Cycle, training is the precursor to exercises and the foundation of competency. Given the breath of first responder and Homeland Security support disciplines and the number of personnel within each discipline, obtaining and managing training can be an overwhelming task. In order for the Territory to establish and implement a sound Homeland Security Training and Exercise Program, it is imperative that each agency or discipline have a central point of contact to interface with the GHS/OCD. Establishing this organizational structure will streamline the Training and Exercise process and reduce operational burden. Further, it will provide visibility to all agencies and create a collaborative environment that will benefit all agencies and stakeholders. The information below outlines training for Homeland Security

practitioners as provided through FEMA’s National Preparedness Directorate (NPD) (<http://training.fema.gov>), FEMA’s Technical Assistance Program, and other known sources. The opportunities listed are a means to obtain technical assistance and training, that with practiced skills, will better prepare Guam for future events, both local and catastrophic. As mentioned, all training should be coordinated through GHS/OCD.

### FEMA On-line Courses

The NPD online Course Catalog provides searchable, integrated information on courses provided or managed by FEMA’s Center for Domestic Preparedness (CDP), Emergency Management Institute (EMI), and National Training and Education Division (NTED). The online course catalog is now available, however it is still under construction. If you have any questions or comments please contact EMI at [Independent.Study@dhs.gov](mailto:Independent.Study@dhs.gov).

### Emergency Management Institute (EMI)



Through its courses and integrated programs, EMI (<http://training.fema.gov/EMICourses/>) serves as the national focal point for the development and delivery of emergency management training to enhance the capabilities of State, local, and Tribal government officials; volunteer organizations; FEMA’s disaster workforce; other Federal agencies; and the public and private sectors to minimize the impact of disasters and emergencies on the American public. EMI curricula are structured to meet the needs of this diverse audience with an emphasis on separate organizations working together in all-hazards emergencies to save lives and protect property. Particular emphasis is placed on governing doctrine such as the National Response Framework (NRF), National Incident Management System (NIMS), and the National Preparedness Guidelines (NPG).



## National Training and Education Division (NTED)



NTED (<https://www.firstrespondertraining.gov/TEI/tei.do?a=home>) serves the nation's first responder community, offering more than 150 courses to help build critical skills that responders need to function effectively in mass consequence events. NTED primarily serves state, local, and tribal entities in 10 professional disciplines, but has expanded to serve private sector and citizens in recognition of their significant role in domestic preparedness.

## National Domestic Preparedness Consortium (NDPC)



The NDPC (<http://www.ndpc.us/>) is a professional alliance sponsored through the Department of Homeland Security/FEMA National Preparedness Directorate.

The consortium is made up of seven members and each of these organizations has distinguished themselves nationally as experts in chemicals, explosives, radiological/nuclear devices, bioterrorism, counter-terrorism, agro-terrorism, and emergency management systems. NDPC reflects the missions of all these organizations with its commitment to provide quality, cost-effective counter-terrorism training to the nation's emergency responders.

## Center for Domestic Preparedness (CDP)



Train at the nation's premier all-hazards training center! FEMA's CDP (<http://cdp.dhs.gov>), located in Anniston, Alabama, is the US DHS's only federally chartered Weapons of Mass Destruction (WMD) training center.

## DHS Technical Assistance (TA) Program



The DHS/FEMA Technical Assistance Program ([www.hsvac.dhs.gov](http://www.hsvac.dhs.gov)) provides a broad range of services that include, but are not limited to training. According to FEMA, the program seeks to build and sustain capabilities through specific services and analytical capacities across two primary functional areas:

- Preparedness technical assistance activities in support of the four homeland security mission areas (prevention, protection, response, recovery).
- Homeland security program management.

This two-pronged approach ensures that initiatives measurably contribute to the enhancement of homeland security capabilities through State and local homeland security programs. The TA program addresses the areas of greatest State and local need by institutionalizing knowledge at the State and local level and providing a dynamic menu of services that is responsive to national priorities.



The following hyperlink leads to a searchable catalogue of available technical assistance services: <https://www.hsvac.dhs.gov/HSVAC/servlet/CatController?NextPage=/Browse.jsp>.

Once registered in the program, GHS/OCD will have the option to request anyone of three levels of delivery. TA service deliveries may take a variety of forms that can be combined or modified to meet the specific needs of GDHS.

## Regional Exercise Support Program (RESP)



The DHS/FEMA Regional Exercise Support Program (RESP) (<https://hseep.dhs.gov>) provides support to regionally coordinated exercise initiatives. The program provides:

- Facilitation of Training and Exercise Planning Workshops (TEPWs);
- Exercise planning and development support;
- On-site exercise support; and more.

The RESP provides assistance for various types of exercises including discussion- and operations-based exercises, as well as special event exercises. The administrative, logistical, and other aspects of planning, conducting and evaluating exercise initiatives are supported in accordance with the Homeland Security Exercise and Evaluation Program (HSEEP) guidance.

## Regional Training

There are other numerous regional training opportunities such as those provided by regional federal partners to include:

- US Pacific Command (USPACOM)/Joint Task Force-Homeland Defense (JTF-HD);
- US Coast Guard (USCG); and
- National Disaster Preparedness Training Center (NDPTC).

These are but a few examples of training providers that may be considered. Most important in pursuing training is to match the training to Guam’s Homeland Security priorities as noted in the earlier sections of this document.

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## SECTION 5: EXERCISE TYPES

### Discussion-Based Exercises

Discussion-based exercises are normally used as a starting point in the building-block approach to the cycle, mix, and range of exercises. Discussion-based exercises include seminars, workshops, tabletop exercises (TTX), and games. These types of exercises typically highlight existing plans, policies, mutual aid agreements (MAAs), and procedures. Thus, they are exceptional tools for familiarizing agencies and personnel with current or expected jurisdictional capabilities. Discussion-based exercises typically focus on strategic, policy-oriented issues; operations-based exercises focus more on tactical, response-related issues. Facilitators and/or presenters usually lead a discussion-based exercise, keeping participants on track while meeting the objectives of the exercise.

### Seminars

Seminars are generally used to orient participants to, or provide an overview of, authorities, strategies, plans, policies, procedures, protocols, response resources, or concepts and ideas. Seminars provide a good starting point for jurisdictions that are developing or making major changes to their plans and procedures. Seminars offer the following benefits:

- Informal discussions led by a seminar leader
- Ample time for discussion by considering potential events outside of their real-time environment
- Low-stress environment with a number of instruction techniques such as lectures, multimedia presentations, panel discussions, case study discussions, expert testimony, and decision support tools
- Effective for both small and large groups

### Workshops

Workshops represent the second tier of exercises in the Homeland Security Exercise and Evaluation Program (HSEEP) building block approach. Although similar to seminars, workshops differ in two important ways: participant interaction is increased, and the focus is on achieving or building a product (such as a plan or a policy). Workshops provide an ideal forum for the following:

- Building teams
- Collecting or sharing information
- Obtaining consensus
- Obtaining new or different perspectives
- Problem-solving complex issues
- Testing new ideas, processes, or procedures



- Training groups in coordinated activities

In conjunction with exercise development, workshops are most useful for achieving specific aspects of exercise design, such as the following:

- Determining evaluation elements and standards of performance
- Determining program or exercise objectives
- Developing exercise scenario and key events listing

A workshop may be used to produce new standard operating procedures (SOPs), Emergency Operations Plans (EOPs), MAAs, Multi-Year Exercise Plans, and Improvement Plan. To be effective, workshops must be highly focused on a specific issue, and the desired outcome or goal must be clearly defined.

Potential relevant topics and goals for workshops are numerous, but all workshops share the following common attributes:

- Effectiveness with both small and large groups
- Facilitated, working breakout sessions
- Goals oriented toward an identifiable product
- Information conveyed through different instructional techniques
- Ample time for discussion by considering potential events outside of their real-time environment
- Low-stress environment
- No-fault forum
- Plenary discussions led by a workshop leader

## **Tabletop Exercises (TTX)**

TTXs are an informal setting for discussion of simulated situations. People typically involved in this type of exercise include senior staff, elected or appointed officials, or other key personnel. This type of exercise is intended to stimulate discussion of various issues that relate to a hypothetical scenario. A TTX can be used to assess plans, policies, and procedures or to assess types of systems needed to guide the prevention of, response to, and recovery from a defined incident. TTXs are typically aimed at facilitating understanding of concepts, identifying strengths and shortfalls, and/or achieving a change in attitude amongst participants. Participants are encouraged to discuss issues in depth and develop decisions through slow-paced problem solving rather than the rapid, spontaneous decision-making that occurs under actual or simulated emergency conditions. In contrast with the scale and cost of operations-based exercises and games, TTXs can be a cost-effective tool when used in conjunction with more complex exercises. The effectiveness of a TTX is derived from the energetic involvement of participants and their assessment of recommended revisions to current policies, procedures, and plans.



TTX methods are divided into two categories: basic and advanced. In a basic TTX, the scene set by the scenario materials remains constant. It describes an event or emergency incident and brings discussion participants up to the simulated present time. Players apply their knowledge and skills to a list of problems presented the facilitator. Problems are discussed as a group, and resolution is generally agreed on and summarized by the group leader. In an advanced TTX, play focuses on delivery to players of pre-scripted messages that alter the original scenario. The exercise facilitator usually introduces problems one at a time in the form of a written message, simulated telephone call, videotape, or other means. Participants discuss the issues raised by the new information, using appropriate plans and procedures. TTXs may be used for the following purposes:

- Achieving limited or specific objectives
- Assessing interagency coordination
- Conducting a specific case study
- Examining personnel contingencies
- Familiarizing senior officials with a situation
- Participating in information-sharing
- Practicing group problem-solving
- Testing group interpretation of messages

## Operations-Based Exercises

Operations-based exercises represent the next iteration of the exercise cycle; they are used to validate the plans, policies, agreements, and procedures that are solidified in discussion-based exercises. Operations-based exercises include drills, Functional Exercises (FE), and Full Scale Exercises (FSE). They can clarify roles and responsibilities, identify gaps in resources needed to implement plans and procedures, and improve individual and team performance. Operations-based exercises are characterized by actual response, mobilization of resources, and assignment of personnel, usually over an extended period of time.

## Drills

A drill is a coordinated, supervised activity usually used to test a specific operation or function in a single agency. Drills are commonly used to provide training on new equipment, develop or test new policies or procedures, or practice and maintain current skills. Typical attributes of a drill include the following:

- A narrow focus, measured against established standards
- Instant feedback
- Performance in isolation from other tasks
- A realistic environment



## Functional Exercises (FEs)

The FE, also known as a command post exercise (CPX), is designed to test and evaluate individual capabilities, multiple functions or activities within a function, or interdependent groups of functions. FEs are generally focused on exercising the plans, policies, procedures, and staff of the direction and control nodes of the Incident Command System (ICS) and Unified Command (UC). Generally, players are briefed on the exercise scenario and then receive simulated event updates that drive activity at the management level. Movement of personnel and equipment is simulated.

The objective of the FE is to execute specific plans and procedures and apply established policies, plans, and procedures under crisis conditions, within or by particular function teams. A FE simulates the reality of operations in a functional area by presenting complex and realistic problems that require rapid and effective responses by trained personnel in a highly stressful environment. Attributes of an FE include the following:

- Evaluating Emergency Operations Centers (EOC), headquarters, and staff
- Evaluating functions
- Examining inter-jurisdictional relationships
- Measuring resource adequacy
- Reinforcing established policies and procedures

## Full-Scale Exercises (FSE)

The FSE is the most complex step in the exercise cycle. FSEs are multi-agency, multi-jurisdictional exercises that test many facets of emergency response and recovery. They include many first responders operating under the ICS or UC to respond to, and recover from, an incident. A FSE focuses on implementing and analyzing the plans, policies, and procedures developed in discussion-based exercises and honed in previous, smaller, operations-based exercises. The exercise is based on a scripted exercise scenario with built-in flexibility to allow updates to drive activity. The FSE is conducted in a real-time, stressful environment that mirrors closely a real incident. First responders and resources are mobilized and deployed to the scene where they conduct their actions as if a real incident has occurred (with minor exceptions). The FSE simulates the reality of operations in multiple functional areas by presenting complex and realistic problems requiring critical thinking, rapid problem solving, and effective responses by trained personnel in a highly stressful environment. Other entities that are not involved in the exercise, but that would be involved in an actual incident, should be instructed not to respond.

A FSE provides an opportunity to execute plans, procedures, and MAAs in response to a simulated live incident in a highly stressful environment. Typical FSE attributes include the following:

- Activating personnel and equipment
- Allocating resources and personnel
- Analyzing memorandums of understanding (MOUs), SOPs, plans, policies, and procedures



- Assessing equipment capabilities
- Assessing inter-jurisdictional cooperation
- Assessing organizational and individual performance
- Demonstrating interagency cooperation
- Exercising public information systems
- Testing communications systems and procedures

The level of support needed to conduct a FSE is greater than what is needed during other types of exercises. The exercise site is usually extensive and logistically complicated. Food and water must be supplied to participants and volunteers. Safety issues, including those surrounding the use of props and special effects, must be monitored.

FSE controllers ensure that participants' behavior remains within predefined boundaries. Simulation Cell (SimCell) controllers inject scenario elements continuously to simulate real events. Evaluators observe player actions and behaviors and compare them against established plans, policies, procedures, and standard practices (if applicable). Safety controllers ensure that all activity is executed within a safe environment.

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## **SECTION 6: MULTIYEAR TRAINING & EXERCISE SCHEDULE**

Guam's Training and Exercise Schedule will use a building-block approach when determining training and exercises. The building-block approach ensures successful progression in exercise design, complexity, and execution, and allows for the appropriate training and preparation to occur for those conducting or participating in the exercise.

The following schedule illustrates the current timeline for Guam's training and exercise activities for October 2011 to September 2014. The schedule captures Guam's desire for a progressive increase in training and exercise complexity over the course of the next three years. It also depicts agency cooperation and coordination through aligning their schedules to maximize training and exercise events.



## 2012 Training Calendar (Earthquake/Tsunami)

Training Calendar 2012												
Jurisdiction/ Agency	Quarter 1 (2011)			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
<b>Guam Homeland Security/Office of Civil Defense (GHS/OCD)</b>  POC: Ed Artero		ESF Orientation EQ/Tsunami GERP Annex Review ICS Training 300-400	Animal Sheltering	ICS 300/400			ICS 300/400		EQ Corrective Actions	ICS 300/400		
<b>Federal Emergency Management Agency (FEMA) Region IX</b>  POC: Tom Ridgeway & Larry Dove									MA/IAP Training			
<b>Department of Administration</b>	ESF 6								MA/IAP Training			
<b>Department of Agriculture</b>	DLAN Training	ICS Training 300/400		ICS Training	Foreign Animal Disease Training		ICS Training		MA/IAP Training	ICS Training	Epidemiological Surveillance Course	
<b>Department of Chamorro Affairs</b>	Evac Training with DPW ICS Training DLAN Training		Mgt. 381 Training Business Continuity	ICS Training			ICS Training		MA/IAP Training	ICS Training		
<b>Department of Corrections</b>	ICS Training	Evacuation		ICS Training			ICS Training Active Shooter Training		MA/IAP Training	ICS Training Crisis Negotiation Team Training		



MULTI-YEAR TRAINING AND EXERCISE PLAN

Training Calendar 2012												
	Quarter 1 (2011)			Quarter 2			Quarter 3			Quarter 4		
Jurisdiction/ Agency	October	November	December	January	February	March	April	May	June	July	August	September
Department of Education	ICS Training			ICS Training			ICS Training Active Shooter Training		MA/IAP Training	ICS Training		
Department of Labor	ICS Training DLAN Training			ICS Training			ICS Training		MA/IAP Training	ICS Training		
Department of Mental Health	DLAN Training	ICS Training 300/400		ICS Training	Risk Communications Training		ICS Training		MA/IAP Training	ICS Training		
Department of Parks and Recreation			Animal Sheltering	ICS Training	Beach Closure and Evacuation		ICS Training		MA/IAP Training	ICS Training		
Department of Public Health and Social Services	DLAN Training	ICS Training 300/400		ICS Training	DPHSS Triage with GFD & DOE Nurses Risk Communications Training		ICS Training		MA/IAP Training	ICS Training		
Department of Public Works	Evacuation Training			ICS Training			ICS Training		MA/IAP Training	ICS Training		
Department of Youth Affairs	DLAN	ICS Training 300/400		ICS Training			ICS Training		MA/IAP Training	ICS Training		
Department of Integrated Services for Individuals with Disabilities	DLAN Training	ICS Training 300/400		ICS Training			ICS Training		MA/IAP Training	ICS Training		



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MULTI-YEAR TRAINING AND EXERCISE PLAN

GUAM

Training Calendar 2012												
Jurisdiction/ Agency	Quarter 1 (2011)			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
Guam Housing and Urban Renewal Authority	DLAN Training	ICS Training 300/400		ICS Training			ICS Training		MA/IAP Training	ICS Training		
Guam International Airport Authority		ICS Training 300/400		ICS Training	DPHSS Triage with GFD & DOE Nurses		ICS Training		MA/IAP Training	ICS Training	EOC/IMT Course	
Guam Community College		ICS Training 300/400		ICS Training	DPHSS Triage with GFD & DOE Nurses		ICS Training Active Shooter Training		MA/IAP Training	ICS Training		
Guam Customs and Quarantine	ICS Training			ICS Training			ICS Training		MA/IAP Training	ICS Training		
Guam Developmental Disabilities Council									MA/IAP Training			
Guam Environmental Protection Agency	ESF 10	ICS Training 300/400			Risk Communications Training			Radiological Technical Assistance Training	MA/IAP Training			
Guam Fire Department	DLAN Training	ICS Training 300/400		ICS Training			ICS Training		MA/IAP Training	ICS Training		
Guam Hotel & Restaurant Association		ICS Training 300/400		ICS Training		Mediating and Interagency Communications	ICS Training	Business Continuity and Emergency Mgmt. Course	MA/IAP Training			
Guam Housing Corporation	DLAN Training ICS Training	Emergency Pubic Information Training	Citizen Evacuation Training	Community Preparedness Training	Critical Infrastructure Training	EQ/Tsunami Plan Training	Onsite Incident Mgmt.	EOC Mgmt. Training	MA/IAP Training	ICS Training	Fire Incident Response Training	Responder Safety Training



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Training Calendar 2012												
	Quarter 1 (2011)			Quarter 2			Quarter 3			Quarter 4		
Jurisdiction/ Agency	October	November	December	January	February	March	April	May	June	July	August	September
Guam Land Management	DLAN Training	ICS Training 300/400		ICS Training			ICS Training		MA/IAP Training	ICS Training		
	DLAN Training	ICS Training 300/400		ICS Training		Request Bomb Threat Training	ICS Training		MA/IAP Training	ICS Training		
Guam Memorial Hospital	ICS Training DLAN Training	ICS Training 300/400		ESAR-VHP Hawaii ICS Training	DPHSS Triage with GFD & DOE Nurses Risk Communications Training		JITT - Mass Casualty Triage/Treatment  Triage/Treatment for Clinicians		MA/IAP Training	ICS Training		
Guam Police Department	DLAN Training Evacuation Training	ICS Training 300/400		ICS Training	ESF 13 Training		ICS Training Active Shooter Training		MA/IAP Training	ICS Training Crisis Negotiation Team Training		
Guam Power Authority	DLAN Training	ICS Training 300/400		ICS Training			ICS Training		MA/IAP Training	ICS Training		
Guam Visitors Bureau	DLAN Training	ICS Training 300/400		ICS Training			ICS Training		MA/IAP Training	ICS Training		
Guam Waterworks Authority	DLAN Training	ICS Training 300/400		ICS Training			ICS Training		MA/IAP Training	ICS Training		
Joint Region Marianas	DLAN Training			ICS Training	ROC Ops Course		ICS Training	CSS 15 Transportation Accident Training	MA/IAP Training	ICS Training	EOC/IMT Course	



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Training Calendar 2012												
	Quarter 1 (2011)			Quarter 2			Quarter 3			Quarter 4		
Jurisdiction/ Agency	October	November	December	January	February	March	April	May	June	July	August	September
National Guard	DLAN Training	ICS Training 300/400		ICS Training			ICS Training		MA/IAP Training	ICS Training		
Port Authority of Guam	DLAN Training	ICS Training 300/400	IRTB Training	ICS Training	PRSBI Training	IRTB Training	ICS Training	PRSBI Training	IRTB Training	ICS Training	Sea Port Security	IRTB Training
Judiciary of Guam	DLAN Training	ICS Training 300/400		ICS Training			ICS Training		MA/IAP Training	ICS Training		
University of Guam		ICS Training 300/400		ICS Training	DPHSS Triage with GFD & DOE Nurses		ICS Training Active Shooter Training		MA/IAP Training	ICS Training		
US Coast Guard	DLAN Training			ICS Training			ICS Training			ICS Training		



## 2012 Exercise Calendar (Earthquake/Tsunami)

Exercise Calendar 2012												
Jurisdiction/ Agency	Quarter 1 (2011)			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
<b>Guam Homeland Security/Office of Civil Defense (GHS/OCD)</b>  POC: Ed Artero	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill  MYTEP Workshop	EQ FSE
<b>Federal Emergency Management Agency (FEMA) Region IX</b>  POC: Tom Ridgeway & Larry Dove									IMAT FE		MYTEP Workshop	
<b>Department of Administration</b>		EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise		EQ EOC Drill  MYTEP Workshop	EQ FSE
<b>Department of Agriculture</b>	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill  MYTEP Workshop	EQ FSE
<b>Department of Chamorro Affairs</b>	Mass Evacuation Drill			EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill  MYTEP Workshop	EQ FSE
<b>Department of Corrections</b>		Prisoner Escape Procedures		Hostage Taking of Staff			Fire Drill - Fire Drill - Evacuation From Housing		EVAC Lock Down Procedure		Prisoner Distractions - Riot Control - Entry Control Points Procedures	



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Exercise Calendar 2012												
	Quarter 1 (2011)			Quarter 2			Quarter 3			Quarter 4		
Jurisdiction/ Agency	October	November	December	January	February	March	April	May	June	July	August	September
Department of Education		EQ Orientation		EQ Seminar	Disease Seminar	EQ/ Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
Department of Mental Health	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/ Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
Department of Parks and Recreation	Beach Park Closure and Evacuation			EQ Seminar	Disease Seminar	EQ/ Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
Department of Public Health and Social Services		SNS FSE EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
Department of Public Works		EQ Orientation		EQ Seminar	Disease Seminar	EQ/ Tsunami TTX		EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
Department of Youth Affairs		EQ Orientation		EQ Seminar	Disease Seminar	EQ/ Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
Guam Housing and Urban Renewal Authority	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/ Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
Guam International Airport Authority	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/ Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE



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Exercise Calendar 2012												
	Quarter 1 (2011)			Quarter 2			Quarter 3			Quarter 4		
Jurisdiction/ Agency	October	November	December	January	February	March	April	May	June	July	August	September
Guam Community College	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
Guam Developmental Disabilities Council	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
Guam Environmental Protection Agency		EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
Guam Fire Department	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
Guam Hotel & Restaurant Association		EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise		MYTEP Workshop	EQ FSE
Guam Housing Corporation		SNS FSE EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
Guam Land Management	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
Guam Memorial Hospital	EQ Orientation	EQ Orientation				EQ/Tsunami TTX					MYTEP Workshop	



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Exercise Calendar 2012												
	Quarter 1 (2011)			Quarter 2			Quarter 3			Quarter 4		
Jurisdiction/ Agency	October	November	December	January	February	March	April	May	June	July	August	September
<b>Guam Police Department</b>	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
<b>Guam Power Authority</b>	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill	EQ FSE
<b>Guam Waterworks Authority</b>	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
<b>Joint Region Marianas</b>		EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
<b>National Guard</b>	Shakeout Drill (20th)	EQ Orientation CBRNE Exercise		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
<b>Port Authority of Guam</b>	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
<b>Judiciary of Guam</b>	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE
<b>University of Guam</b>	Shakeout Drill (20th)	EQ Orientation		EQ Seminar	Disease Seminar	EQ/Tsunami TTX	Sheltering Seminar	EQ FE	Pakyo Exercise	Infrastructure Seminar	EQ EOC Drill MYTEP Workshop	EQ FSE



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Exercise Calendar 2012												
	Quarter 1 (2011)			Quarter 2			Quarter 3			Quarter 4		
Jurisdiction/ Agency	October	November	December	January	February	March	April	May	June	July	August	September
US Coast Guard									COOP & Heavy WX FSE	Oil Spill TTX	Guam Maritime Security Seminar  MYTEP Workshop	



## 2013 Training Calendar (COOP)

Training Calendar 2013												
Jurisdiction/ Agency	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
<b>Guam Homeland Security/Office of Civil Defense (GHS/OCD)</b>  POC: Ed Artero	COOP Requirements  Quarterly ICS 300/400	COOP Planning (FEMA) Quarterly DLAN		Quarterly ICS 300/400	COOP Planning Follow-Up  Quarterly DLAN		COOP Corrective Actions  Quarterly ICS 300/400	COOP Planning  Quarterly DLAN		COOP Corrective Actions  Quarterly ICS 300/400	COOP Planning  Quarterly DLAN	
<b>Federal Emergency Management Agency (FEMA) Region IX</b>  POC: Tom Ridgeway & Larry Dove												
<b>Judiciary of Guam</b>	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	Requesting Bomb Threat Training  DLAN		ICS 300/400	DLAN	
<b>Department of Administration</b>	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
<b>Department of Agriculture</b>	ICS 300/400	DLAN		ICS 300/400	ESF 11 801/802 Course  DLAN		ICS 300/400	DLAN		ICS 300/400	Agro-Terrorism Course  DLAN	
<b>Department of Chamorro Affairs</b>	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
<b>Department of Corrections</b>	Prisoner Escape Training	DLAN	Hostage Taking Training	ICS 300/400	DLAN	Fire Drill Housing Evacuation	ICS 300/400	Lock Down Training		Prison Disturbance /Riot	DLAN	



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Training Calendar 2013												
Jurisdiction/ Agency	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
	ICS 300/400					Training		DLAN		Training  Entry Control Point Training  ICS 300/400 ICS 300/400		
Department of Mental Health	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400 ICS 300/400	DLAN	
Department of Parks and Recreation	Beach Park Closure and Evacuation											
Department of Public Health and Social Services	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Department of Public Works	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Department of Youth Affairs	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Department of Integrated Services for Individuals with Disabilities	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Housing and Urban Renewal Authority	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Community College	ICS 300/400	DLAN	HAZMAT Chemical Spill Training	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Customs and Quarantine	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	



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Training Calendar 2013												
Jurisdiction/ Agency	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
Guam Developmental Disabilities Council	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Environmental Protection Agency	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Fire Department	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Hotel & Restaurant Association	Economic and Community Recovery					Continuity of Operations Planning		Emergency Planning for Special Needs				
Guam Housing Corporation	ICS 300/400	Fire Incident Response Report DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam International Airport Authority	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Land Management	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Memorial Hospital	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Police Department	Evacuation Training  Prisoner Escape Training  ICS 300/400	DLAN	Hostage Taking Training	ICS 300/400	ESF-13 Training  Mass Disturbance Training  DLAN	Fire Drill Housing Evacuation Training	Active Shooter Training  ICS 300/400	Lock Down Training  DLAN		Prison Disturbance /Riot Training  Negotiation Team Training  Entry Control	DLAN	



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Training Calendar 2013												
Jurisdiction/ Agency	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
										Point Training		
										ICS 300/400		
Guam Power Authority	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Visitors Bureau	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Waterworks Authority	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Joint Region Marianas	ICS 300/400	DLAN		ICS 300/400	ROC OPS DLAN		ICS 300/400	DLAN		ICS 300/400	EOC IMT DLAN	
National Guard	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Port Authority of Guam	DLAN Training	ICS Training 300/400	IRTB Training	ICS Training	PRSBI Training	IRTB Training	ICS Training	PRSBI Training	IRTB Training	ICS Training	SeaPort Security Anti-terrorism USCG Maritime Security	IRTB Training
University of Guam	ICS 300/400	DLAN	HAZMAT Chemical Spill Training	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
US Coast Guard	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	



### 2013 Exercise Calendar (COOP)

Exercise Calendar 2013												
Jurisdiction/ Agency	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
<b>Guam Homeland Security Office of Civil Defense (GHS/OCD)</b>  POC: Ed Artero	COOP Orientation				COOP Seminar	COOP TTX			COOP FE Pakyo Exercise		COOP EOC Drill MYTEP Workshop	COOP FSE
<b>Federal Emergency Management Agency (FEMA) Region IX</b>  POC: Tom Ridgeway & Larry Dove											MYTEP Workshop	
<b>Judiciary of Guam</b>											MYTEP Workshop	
<b>Department of Administration</b>	COOP Orientation				COOP Seminar	COOP TTX			COOP FE Pakyo Exercise		COOP EOC Drill MYTEP Workshop	COOP FSE
<b>Department of Agriculture</b>											MYTEP Workshop	
<b>Department of Chamorro Affairs</b>	COOP Orientation				COOP Seminar	COOP TTX			COOP FE Pakyo Exercise		COOP EOC Drill MYTEP Workshop	COOP FSE
<b>Department of Corrections</b>	COOP Orientation Tsunami Evac GDF Procedures	Prisoner Escape		Hostage Taking of Staff	COOP Seminar		Payko Lock Down per sect procedures		COOP FE Pakyo Exercise Lock Down Procedures		Prison Disturbanc e - Riot Control - Entry Control Points	COOP FSE



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Exercise Calendar 2013												
	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
Jurisdiction/ Agency	October	November	December	January	February	March	April	May	June	July	August	September
											MYTEP Workshop	
Department of Education	Bus Incident Drill (GFD, GPD, DPW)										MYTEP Workshop	
Department of Mental Health		Fire Drill Evacuation			Fire Drill Evacuation			Fire Drill Evacuation			F Fire Drill Evacuation  MYTEP Workshop	
Department of Parks and Recreation		Beach Park Closure and Evacuation			COOP Seminar	COOP TTX			COOP FE Pakyo Exercise		COOP EOC Drill  MYTEP Workshop	COOP FSE
Department of Public Health and Social Services	COOP Orientation				COOP Seminar	COOP TTX			COOP FE Pakyo Exercise		COOP EOC Drill  MYTEP Workshop	COOP FSE
Department of Public Works	COOP Orientation				COOP Seminar	COOP TTX			COOP FE Pakyo Exercise		COOP EOC Drill  MYTEP Workshop	COOP FSE
Department of Youth Affairs	COOP Orientation				COOP Seminar	COOP TTX			COOP FE Pakyo Exercise		COOP EOC Drill  MYTEP Workshop	COOP FSE
Department of Integrated Services for Individuals with Disabilities											MYTEP Workshop	
Guam Community College		Fire Evacuation Drill									MYTEP Workshop	



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Exercise Calendar 2013												
	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
Jurisdiction/ Agency	October	November	December	January	February	March	April	May	June	July	August	September
Guam Customs and Quarantine											MYTEP Workshop	
Guam Developmental Disabilities Council											MYTEP Workshop	
Guam Environmental Protection Agency	COOP Orientation CSS15 Transportation Accident Exercise	Joint Region Exercise SPILL EX			COOP Seminar	COOP TTX			COOP FE Pakyo Exercise	FE	COOP EOC Drill  MYTEP Workshop	COOP FSE
Guam Fire Department											MYTEP Workshop	
Guam Hotel & Restaurant Association	COOP Orientation	Safety Audit		Safety Audit		COOP TTX		Safety Audit	COOP FE		MYTEP Workshop	COOP FSE
Guam Housing Corporation											MYTEP Workshop	COOP FSE
Guam International Airport Authority									Aircraft Accident Incident TTX		MYTEP Workshop	
Guam Land Management											MYTEP Workshop	
Guam Memorial Hospital	COOP Orientation				COOP Seminar	COOP TTX			COOP FE Pakyo Exercise		COOP EOC Drill  MYTEP Workshop	
Guam Police Department	COOP Orientation Tsunami Evac GDF Procedures	Prisoner Escape		Hostage Taking of Staff	COOP Seminar		Payko Lock Down per sect procdures		COOP FE Pakyo Exercise Lock Down Procedures		Prison Disturbance - Riot Control - Entry Control Points	COOP FSE



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Exercise Calendar 2013												
	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
Jurisdiction/ Agency	October	November	December	January	February	March	April	May	June	July	August	September
											MYTEP Workshop	
Guam Power Authority											MYTEP Workshop	
Guam Visitors Bureau											MYTEP Workshop	
Guam Waterworks Authority											MYTEP Workshop	
Joint Region Marianas	CSS 15 Transportati on Accident Exercise	Spill Ex				Citadel Pacific FTX/CTX				COOP FE Pakyo Exercise	MYTEP Workshop	COOP FSE Marianas Rumble
National Guard	Hazmat Exercise										MYTEP Workshop	
Port Authority of Guam			HAZMAT TTX			Fire Evacuation Drill				Bomb Evacuation Drill	MYTEP Workshop	HAZMAT FE
University of Guam		Fire Evacuation Drill									MYTEP Workshop	
US Coast Guard									COOP & Heavy WX FSE	Oil Spill TTX	MYTEP Workshop	COOP FSE Guam Maritime Security Workshop



## 2014 Training Calendar (Typhoon)

Training Calendar 2014												
Jurisdiction/ Agency	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
<b>Guam Homeland Security/Office of Civil Defense (GHS/OCD)</b>  POC: Ed Artero	Typhoon Plans Review  Quarterly ICS 300/400	Typhoon FEMA Response  Quarterly DLAN		Typhoon Military Response  Quarterly ICS 300/400	Quarterly DLAN		Quarterly ICS 300/400	Quarterly DLAN	Typhoon Corrective Actions	Quarterly ICS 300/400	Quarterly DLAN	
<b>Federal Emergency Management Agency (FEMA) Region IX</b>  POC: Tom Ridgeway & Larry Dove												
<b>Department of Administration</b>	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
<b>Department of Agriculture</b>	ICS 300/400	DLAN		ESF 11 Training  ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	FEMA Epidemiological Surveillance and Investigation Training  DLAN	
<b>Department of Chamorro Affairs</b>	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	



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Training Calendar 2014												
	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
Jurisdiction/ Agency	October	November	December	January	February	March	April	May	June	July	August	September
<b>Department of Corrections</b> (Repeat 2013 Training)	Prisoner Escape Training  ICS 300/400	DLAN	Hostage Taking Training	ICS 300/400	DLAN	Fire Drill Housing Evacuation Training  ICS 100 - 800	ICS 300/400	Lock Down Training  DLAN		Prison Disturbance /Riot Training  Entry Control Point Training  ICS 300/400	DLAN	
<b>Department of Labor</b>	ICS 300/400	Tsunami Awareness Training  DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
<b>Department of Mental Health</b>	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
<b>Department of Parks and Recreation</b>	Beach Park Closure and Evacuation Training  ICS 300/400	DLAN		ICS 300/400	DLAN	ICS 100 - 800	ICS 300/400	DLAN		ICS 300/400	DLAN	
<b>Department of Public Health and Social Services</b>	ICS 300/400	DLAN		ICS 300/400	DLAN	ICS 100 - 800	ICS 300/400	DLAN		ICS 300/400	DLAN	
<b>Department of Public Works</b>	ICS 300/400	DLAN		ICS 300/400	DLAN	ICS 100 - 800	ICS 300/400	DLAN		Evacuation Training  ICS 300/400	DLAN	
<b>Department of Youth Affairs</b>	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	



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Training Calendar 2014												
Jurisdiction/ Agency	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
Department of Integrated Services for Individuals with Disabilities	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Housing and Urban Renewal Authority	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Community College	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Customs and Quarantine	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Developmental Disabilities Council	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Environmental Protection Agency	ICS 300/400	DLAN		ICS 300/400	DLAN	ICS 100 - 800	ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Fire Department	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Hotel & Restaurant Association	Beach Park Closure and Evacuation Training  ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam International Airport Authority	EOC IMT  ICS 300/400	DLAN		Aircraft Recovery Training  ICS 300/400	DLAN		Triage Training	DLAN		ICS 300/400	DLAN	



MULTI-YEAR TRAINING AND EXERCISE PLAN

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Training Calendar 2014												
	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
Jurisdiction/ Agency	October	November	December	January	February	March	April	May	June	July	August	September
Guam Land Management	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Police Department	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Power Authority	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Visitors Bureau	Beach Park Closure and Evacuation Training  ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Guam Waterworks Authority	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Joint Region Marianas	CSS 15 PROP Plan Emergency Training  ICS 300/400	DLAN		ICS 300/400	ROC OPS  DLAN		ICS 300/400	DLAN		ICS 300/400	EOC IMT  DLAN	
Judiciary of Guam	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
National Guard	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
Port Authority of Guam	Beach Closure Training  ICS 300/400	DLAN		ICS 300/400	Aircraft Recovery Training  DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	



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Training Calendar 2014												
	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
Jurisdiction/ Agency	October	November	December	January	February	March	April	May	June	July	August	September
University of Guam	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	
US Coast Guard	ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN		ICS 300/400	DLAN	



## 2014 Exercise Calendar (Typhoon)

Exercise Schedule 2014												
Jurisdiction/ Agency	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
<b>Guam Homeland Security/Office of Civil Defense (GHS/OCD)</b>  POC: Ed Artero	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE  MYTEP Workshop	
<b>Federal Emergency Management Agency (FEMA) Region IX</b>  POC: Tom Ridgeway & Larry Dove											MYTEP Workshop	
<b>Department of Administration</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE  MYTEP Workshop	
<b>Department of Agriculture</b>	Typhoon Orientation		Typhoon Seminar	Multiagency Animal Disease Support Seminar with FEMA	Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE  MYTEP Workshop	Multiagency Animal Disease Support TTX with FEMA
<b>Department of Chamorro Affairs</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE  MYTEP Workshop	
<b>Department of Corrections</b>	Typhoon Orientation  GDF Procedures	Prisoner Escape	Typhoon Seminar	Hostage Taking of Staff	Typhoon TTX		Typhoon FE  Lock Down Per Sect procedures		Pakyo Exercise  Lock Down Procedures	Typhoon EOC Drill	Typhoon FSE  Prison Disturbance - Riot Control	



MULTI-YEAR TRAINING AND EXERCISE PLAN

Exercise Schedule 2014												
Jurisdiction/ Agency	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
											- Entry Control Points MYTEP Workshop	
Department of Mental Health	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	
Department of Parks and Recreation	Beach Park Closure and Evacuation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	
Department of Public Health and Social Services	Typhoon Orientation	POD FSE	Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	
Department of Public Works	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	
Department of Youth Affairs	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	
Department of Integrated Services for Individuals with Disabilities	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	
Guam Housing and Urban Renewal Authority	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	



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Exercise Schedule 2014												
Jurisdiction/ Agency	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
<b>Guam Community College</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	
<b>Guam Customs and Quarantine</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	
<b>Guam Developmental Disabilities Council</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	
<b>Guam Environmental Protection Agency</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	Oil Spill FE
<b>Guam Fire Department</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	
<b>Guam Hotel &amp; Restaurant Association</b>	GOV Guam Ex								Airport FSE		Typhoon FSE MYTEP Workshop	
<b>Guam International Airport Authority</b>	Typhoon Orientation	Aircraft Accident TTX	Typhoon Seminar		Typhoon TTX		Typhoon FE		Aircraft Accident FSE Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	
<b>Guam Land Management</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	



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Exercise Schedule 2014												
Jurisdiction/ Agency	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
<b>Guam Police Department</b>	Typhoon Orientation	Prisoner Escape	Typhoon Seminar	Hostage Taking of Staff	Tsunami Evauation Drill Typhoon TTX		Typhoon FE  Lock Down Per Sect procedures		Pakyo Exercise  Lock Down Procedures	Typhoon EOC Drill	Typhoon FSE  Prison Disturbance - Riot Control - Entry Control Points  MYTEP Workshop	
<b>Guam Power Authority</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE  MYTEP Workshop	
<b>Guam Visitors Bureau</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Airport FSE  Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE  MYTEP Workshop	
<b>Guam Waterworks Authority</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE  MYTEP Workshop	
<b>Joint Region Marianas</b>					PROP Plant TTX				Pakyo Exercise			
<b>Judiciary of Guam</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE  MYTEP Workshop	



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Exercise Schedule 2014												
Jurisdiction/ Agency	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
	October	November	December	January	February	March	April	May	June	July	August	September
<b>National Guard</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	
<b>Port Authority of Guam</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Airport FSE Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	
<b>University of Guam</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Pakyo Exercise	Typhoon EOC Drill	Typhoon FSE MYTEP Workshop	
<b>US Coast Guard</b>	Typhoon Orientation		Typhoon Seminar		Typhoon TTX		Typhoon FE		Heavy WX & COOP FSE Pakyo Exercise	CNMI Search & Rescue Drill Typhoon EOC Drill	Typhoon FSE CNMI and Guam Maritime Security TTXs MYTEP Workshop	Oil Spill FE



## APPENDIX A: ACRONYMS

Acronym	Meaning
<b>A</b>	
AAR	After-Action Report
<b>B</b>	
<b>C</b>	
CDP	Center for Domestic Preparedness
CIP	Critical Infrastructure Protection
COOP	Continuity of Operations
CPX	Command Post Exercise
CSS 15	Commander Submarine Squadron 15
<b>D</b>	
DHS	Department of Homeland Security
DLAN	Disaster Local Area Network
DOE	Department of Energy
DPHSS	Department of Health and Human Services
DPW	Department of Public Works
<b>E</b>	
EMI	Emergency Management Institute
EOC	Emergency Operations Center
EOP	Emergency Operations Plan
EQ	Earthquake
ESF	Emergency Support Function
<b>F</b>	
FE	Functional Exercise
FEMA	Federal Emergency Management Agency
FSE	Full Scale Exercise
<b>G</b>	
GFD	Guam Fire Department
GHS/OCD	Guam Homeland Security/Office of Civil Defense
<b>H</b>	
Hazmat	Hazardous Materials
HSEEP	Homeland Security Exercise Evaluation Program
<b>I</b>	
ICS	Incident Command System
IMAT	Incident Management Assistance Team
IPIP	Improvement Plan
IPW	Improvement Planning Workshop
IRTB	Incident Response Terrorist Bombing



Acronym	Meaning
<b>J</b>	
JRM	Joint Region Marianas
JTF-HD	Joint Task Force-Homeland Defense
<b>K</b>	
<b>L</b>	
<b>M</b>	
MA/IAP	Mission Assignment/Incident Action Planning
MAA	Mutual Aid Agreement
MYTEP	Multiyear Training and Exercise Plan
<b>N</b>	
NDPC	National Domestic Preparedness Consortium
NDPTC	National Disaster Preparedness Training Center
NGO	Non-Governmental Organizations
NIMS	National Incident Management System
NPD	National Preparedness Directorate
NPG	National Preparedness Guidelines
NRF	National Response Framework
NTED	National Training and Education Division
<b>O</b>	
<b>P</b>	
POC	Point of Contact
PRSBI	Prevention and Response to Suicide Bombing Incidents
<b>Q</b>	
<b>R</b>	
RESP	Regional Exercise Support Program
<b>S</b>	
SimCell	Simulation Cell
SOP	Standard Operating Procedure
<b>T</b>	
TA	Technical Assistance
TBD	To Be Determined
TCL	Target Capabilities List
TEP	Training and Exercise Plan
TEPW	Training and Exercise Planning Workshop
TTX	Tabletop Exercise
<b>U</b>	
UC	Unified Command



<b>Acronym</b>	<b>Meaning</b>
USCG	United States Coast Guard
USPACOM	US Pacific Command
UTL	Universal Task List
<b>V</b>	
<b>W</b>	
<b>X</b>	
<b>Y</b>	
<b>Z</b>	